

ENTREPRENEURSHIP DEVELOPMENT AND STARTUPS

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COMMON FOR ALL BRANCHES

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UNIT 5: FINANCIAL, LEGAL & OPERATIONAL FOUNDATIONS

STARTUP FINANCIAL BASICS

1. Understanding Startup Costs

Definition:

Startup costs are the total initial expenses incurred by an entrepreneur before launching a business. These costs include planning, product development, legal registration, marketing, equipment, and working capital. They form the foundation for financial planning and budgeting.

Types of Startup Costs:

1. Fixed Costs:

- These remain constant irrespective of production or sales level. ○

Examples: Office rent, salaries, internet bills, insurance, administrative expenses.

- *Example:* A digital startup pays ₹10,000 rent monthly whether it earns profit or not.

2. Variable Costs:

- These change with production or sales quantity. ○ Examples: Raw materials, packaging, delivery cost, electricity usage in production.

- *Example:* For a café, cost of milk, sugar, coffee beans increases with number of cups sold.

3. Semi-variable Costs:

- Have both fixed and variable components. ○ Example: Phone bills (fixed line rent + usage charge), machine maintenance.

Importance of Startup Cost Planning:

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- Helps estimate how much investment is needed before launching.
Prevents financial shortage during startup phase.
Guides in setting realistic pricing and profit goals.
- Builds investor confidence through financial clarity.

Diagram (you can draw):**Startup Costs**

- └ Fixed Costs (Rent, Salary)
- └ Variable Costs (Raw Material, Delivery)
- └ Semi-variable Costs (Phone, Maintenance)

2. Revenue Models - How Startups Earn Money**Definition:**

A **revenue model** describes the strategy a business uses to generate income from customers. It defines the sources through which money enters the company.

Major Revenue Models:

| Model | Description | Examples |
|---------------------------|---|-------------------------|
| Product Sales | Selling physical or digital goods directly to customers | Amazon, local shops |
| Service Model | Earning through providing a service. | Consulting, freelancing |
| Subscription Model | Monthly or yearly fees for continued access | Netflix, Canva |
| Freemium Model | Basic features free, advanced paid | Spotify, Duolingo |
| Commission Model | Taking percentage on each transaction | Zomato, Swiggy |
| Advertising Model | Generating revenue by displaying ads | YouTube, Facebook |

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|------------------------|---|-------------------|
| Licensing Model | Charging others to use your intellectual property | Microsoft Windows |
|------------------------|---|-------------------|

Importance:

- Decides long-term sustainability.
 - Helps forecast cash flow.
- Attracts investors by showing earning potential.
- Guides marketing and pricing strategies.

3. Pricing Strategies in Startups

Definition:

Pricing strategy refers to the method used to determine the right price for a product or service, balancing cost, customer value, and competition.

Types of Pricing Strategies:**1. Cost-Plus Pricing:**

- Price = Cost + Profit Margin.
- Simple and ensures profit coverage.
- *Example:* Cost ₹100, profit 20%, price = ₹120.

2. Value-Based Pricing:

- Based on customer's perceived value, not just cost.
- Used for innovative or premium products.
- *Example:* iPhone priced higher due to brand value.

3. Penetration Pricing:

- Set low initial price to attract customers quickly.
- Increase later once the brand becomes known.

4. Premium Pricing:

- High price to show exclusivity or luxury.
- Used by high-end brands (Rolex, Tesla).

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5. Competitive Pricing:

- Match or slightly undercut competitor prices.
- Best for crowded markets.

6. Dynamic Pricing:

- Prices change based on demand or season.
- Example: Hotel booking, flight fares.

Factors Affecting Pricing:

- Production cost
- Market demand
- Competitor pricing
- Brand positioning
- Customer affordability

4. Sources of Funding for Startups

Startups need capital to start and grow. Funding can come from different internal and external sources.

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| Source | Description | Example |
|------------------------------------|--|---------------------------------------|
| Bootstrapping | Using personal savings | Student using own money for a website |
| FFF (Friends, Family, Fans) | Borrowing from close circle | Friend invests ₹5,000 |
| Grants/Subsidies | Non-repayable funds by govt./NGOs | Startup India seed fund |
| Bank Loans | Borrowed funds repayable with interest | Mudra loan for entrepreneurs |
| Angel Investors | Wealthy individuals investing early | Ratan Tata investing in startups |
| Crowdfunding | Small amounts from many people online | Kickstarter, Milaap |

Funding Stages:

1. **Pre-Seed Stage** – Idea development (usually self-funded).
2. **Seed Stage** – Prototype, small investors.
3. **Growth Stage** – Larger funding rounds, venture capital.

Activity:

Calculate your startup cost by listing items like:

- Office setup
- Marketing
- Website hosting

Licenses

Raw materials

Then calculate total cost = Fixed + Variable.

LEGAL & REGULATORY ASPECTS FOR STARTUPS

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1. Choosing a Business Structure

Definition:

The business structure defines the **legal form** of ownership that determines how taxes are paid, who controls the business, and the level of liability.

Types of Business Structures:

| Structure | Ownership | Liability | Example |
|--|---------------------------------|------------------------------|----------------------|
| Sole Proprietorship | Single owner | Unlimited personal liability | Local shop |
| Partnership | Two or more people | Shared liability and profit | Small café |
| Limited Liability Partnership (LLP) | Hybrid of partnership & company | Limited liability | Consultancy firm |
| Private Limited Company (Pvt. Ltd.) | Separate legal entity | Limited liability | Startups like Zomato |
| Cooperative Society | Owned by members | Collective profit | Dairy cooperatives |

Importance of Choosing Correct Structure:

- Determines how profits are shared.
- Affects tax benefits.
- Protects personal assets.
- Builds investor trust.

2. Business Registration and Licensing Steps to

Register a Startup (India context):

1. Choose a unique name.
2. Register under **MSME / Udyam Portal**.

3. Get **PAN & TAN** for tax purposes.
4. Obtain **GST Registration** (if annual turnover > ₹40 lakh).
5. Apply for **Trade License** from local authority.
6. Open **Current Bank Account** in company's name.

Special Licenses:

- **FSSAI License** for food-related startups.
- **Import-Export Code (IEC)** for trading.
- **Environmental clearance** if manufacturing.

3. Contracts and Agreements

Definition:

A contract is a legally enforceable agreement between two or more parties that creates mutual obligations.

Types of Startup Contracts:

- **Founder Agreement:** Defines ownership and roles of co-founders.
- **Employment Agreement:** For staff and salary conditions.
- **Non-Disclosure Agreement (NDA):** Protects confidential information.
- **Vendor Agreement:** With suppliers or service providers.
- **Service Agreement:** For clients using startup services.

Elements of a Valid Contract:

- Offer and Acceptance
- Consideration (something of value exchanged)
- Legal purpose
- Mutual consent
- Capacity of parties

4. Intellectual Property (IP) Rights

Definition:

Intellectual Property refers to creations of the mind that have commercial value and can be legally protected.

| Type | Purpose | Example |
|--------------|--------------------------------------|----------------------|
| Patent | Protects new inventions | A new engine design |
| Trademark | Protects brand identity (name, logo) | Apple's logo |
| Copyright | Protects creative works | Software, books, art |
| Trade Secret | Protects confidential formulas | Coca-Cola recipe |

Importance for Startups:

- Prevents copying or misuse of innovations.
- Adds brand credibility.
- Attracts investors.

Example: A polytechnic student inventing a smart irrigation system can patent it to secure rights.

Guest Speaker Suggestion:

Invite a **business lawyer** or **startup mentor** to explain local registration steps, tax filing, and IP protection process.

OPERATIONS & TEAM BUILDING**1. Key Operational Considerations**

Operations refer to how a business manages **resources, production, and service delivery** to ensure smooth functioning.

Core Operational Elements:

1. **Supply Chain Management:** Flow of materials from supplier to product delivery.
2. **Production/Service Process:** How products/services are made and delivered.
3. **Quality Control:** Ensuring consistency and standards.
4. **Inventory Management:** Balancing stock levels to prevent shortage or waste.
5. **Logistics:** Managing movement of goods efficiently.

Example:

A bakery startup's operations include – buying ingredients, baking, packaging, delivering to customers, and collecting feedback.

2. Building an Effective Founding Team

Importance of a Good Team:

A startup succeeds only if the team members complement each other's skills.

| Role | Responsibility |
|-----------------|------------------------------|
| Founder/CEO | Vision, planning, leadership |
| COO | Managing daily operations |
| CTO | Technology, website/app |
| CMO | Marketing and sales |
| Finance Manager | Budgeting and funding |

Qualities of a Strong Team:

- Shared vision and trust.
- Complementary skill sets.
- Accountability and communication.
- Adaptability under pressure.

Example: A startup with a tech expert, marketer, and financial planner is more balanced.

3. Importance of Company Culture

Definition:

Company culture is the shared set of values, beliefs, and behaviors that shape how employees work together.

Positive Culture Includes:

- Respect and transparency
- Innovation encouragement
- Recognition and rewards
- Open communication

Impact of Good Culture:

- Increases productivity and retention.
- Attracts talent.
- Improves teamwork and creativity.

4. Defining Key Activities & Key Partners (in BMC)

Key Activities:

Main tasks required to deliver your value proposition.

- Product development
- Marketing & sales
- Customer support
- Supply management

Key Partners:

People or organizations that support your operations.

- Suppliers
- Manufacturers
- Delivery companies
- Investors
- Technology partners

Activity: Update your BMC with these sections.

SUMMARY (Hinglish):

Is unit mein humne seekha ki ek startup ke liye **finance, legal setup**, aur **operations** teen major foundations hain.

Agar entrepreneur in teeno areas ko samajhkar plan kare — jaise cost ka estimate, funding source, legal registration, aur ek strong team — toh business ke success chances kaafi badh jaate hain.

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